

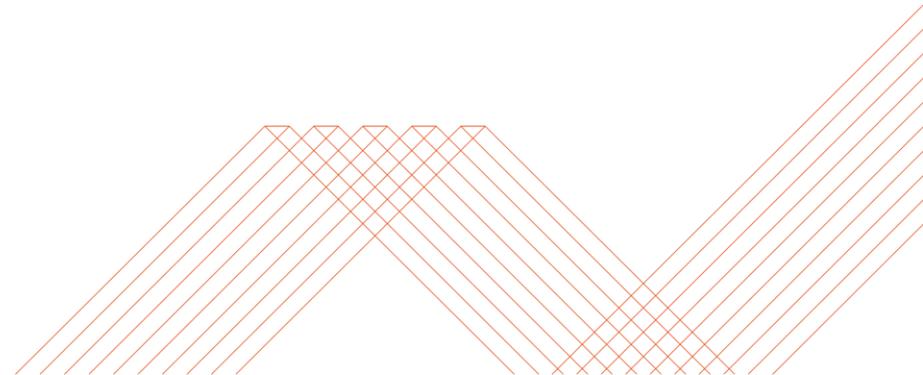
# ARC KSS implementation approach

Des Holden BSc MBBS PhD  
ARC KSS Implementation Lead  
KSS AHSN Medical Director

Transforming  
lives through  
innovation

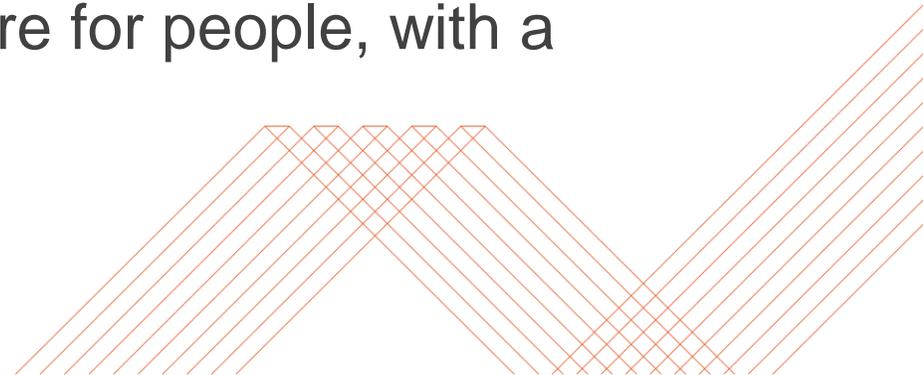


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- Who KSS AHSN are and what we do
  - Our approach to change management
  - Co-design
  - Pull as well as push

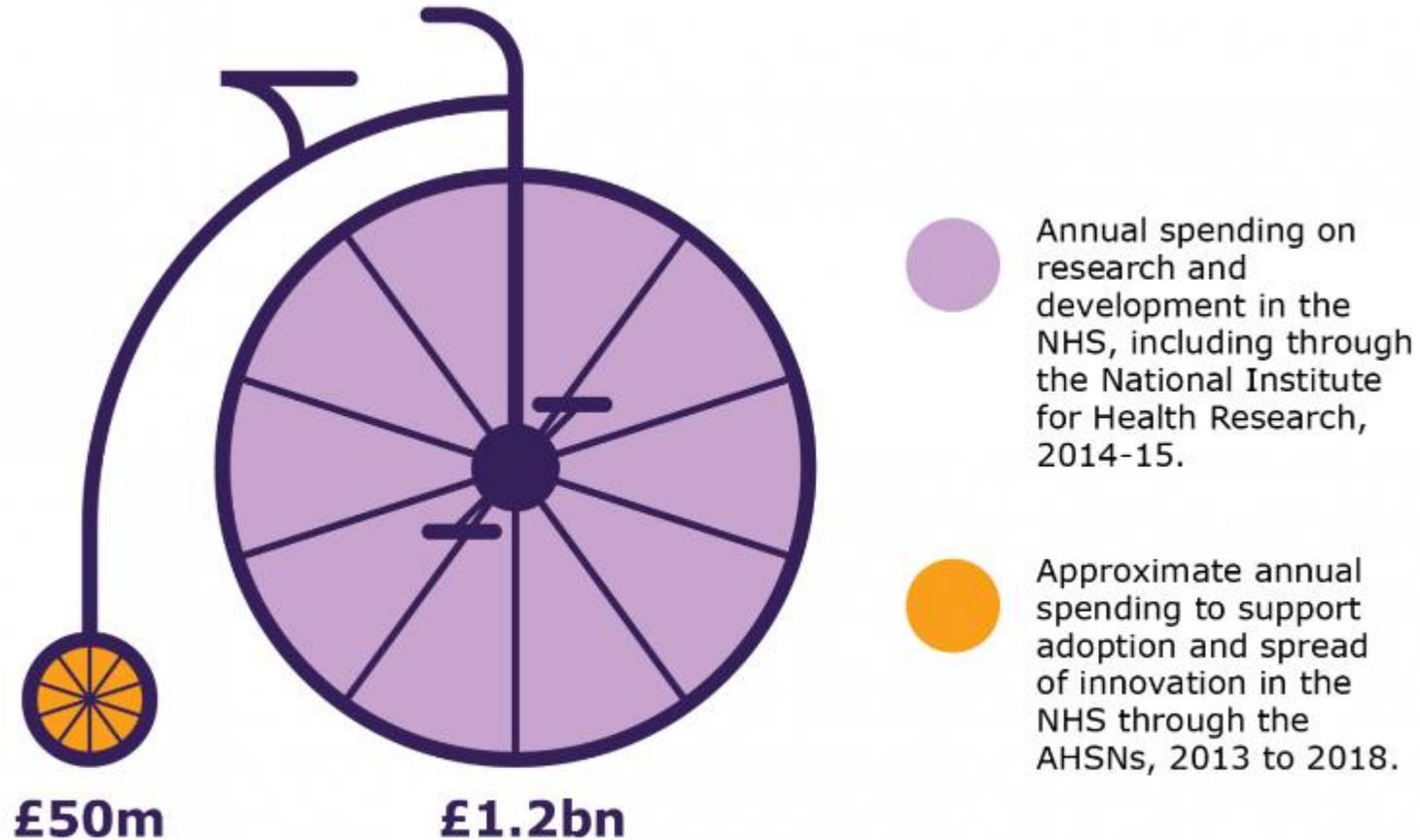




- Commissioned nationally (1 of 15) by NHSE/I and OLS. Second 5 year licence.
- Bring evidenced innovation into pathways of care to improve health and contribute to economic growth.
- Approx 30:70% budget split on national:'local'.
- 2<sup>nd</sup> licence and going forward – required to act as a national network more than previously.
- Contributed to ARC licence application and strong supporter of concept of discovery needs to be translated into improved care for people, with a consequent impact.



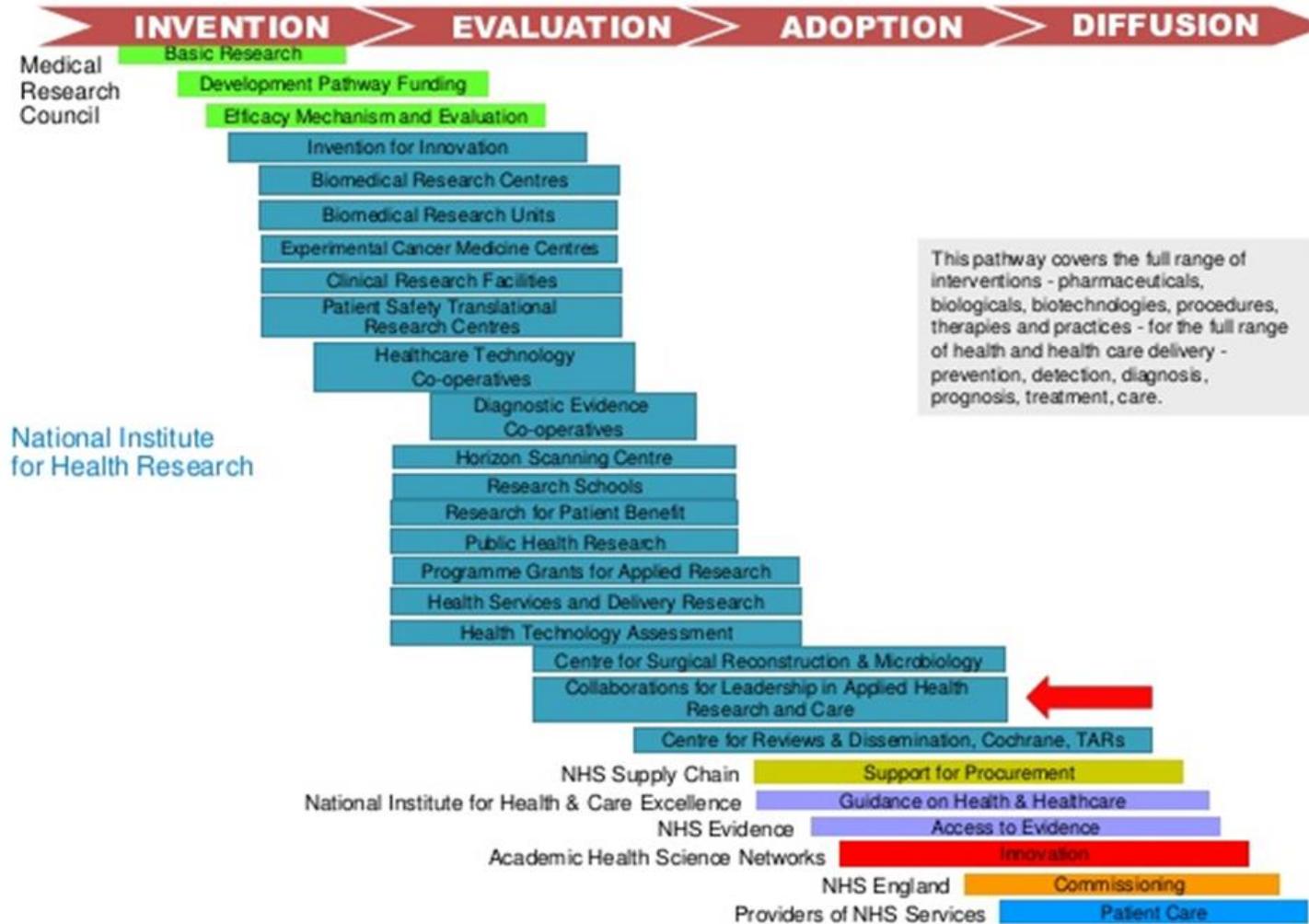
# Disparity between research and innovation investment



Sources: Department of Health 2016; NHS England 2017

# England's innovation landscape

## The central role of NIHR research in the innovation pathway



# WHO



People who often experience **the best that care has to offer**

• People who are **under-represented and less heard**

• People not **benefiting from innovation**

• People not **engaged with traditional services**

# HOW



**Needs**  
articulation

**Signposting &  
matchmaking**

**Real world  
validation**

**Spread  
& adoption**

*Transforming  
lives*

# WHY

*through  
innovation*

**Physical  
health**

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**Mental  
health**

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**Healthcare**

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**Social care**

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**Secondary  
care**

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**Primary &  
community care**

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# QI is in our DNA

Kent Surrey Sussex  
Academic Health Science  
Network

**Achieving excellence  
– every patient,  
every time**

**The enhancing quality  
and recovery approach to  
service improvement**

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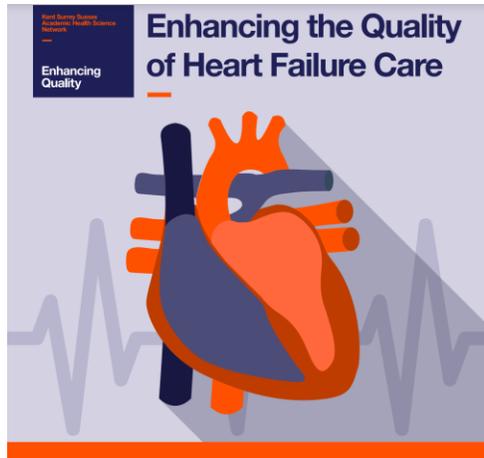
Kent Surrey Sussex  
Academic Health Science  
Network

**Kent, Surrey and  
Sussex Ambulatory  
Care Sensitive  
Emergency  
Admissions Analysis  
Report**

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April 2014

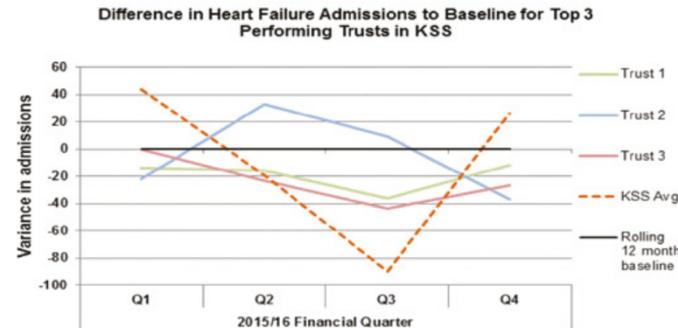
Authors:  
Kate Cheema, Quality Observatory  
Simon Berry, Quality Observatory



## Measuring outcomes where the care bundle has been adopted

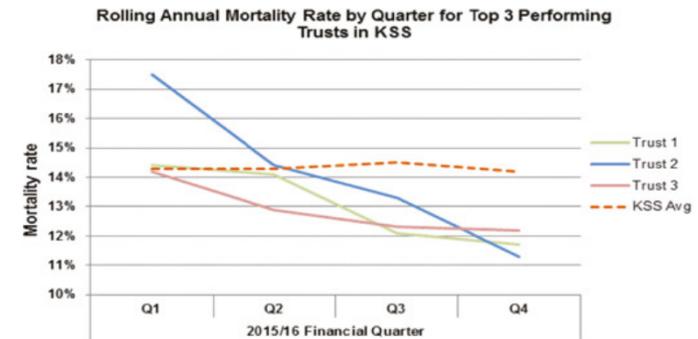
### Early positive results

The top 3 trusts to apply the EQ care bundle within the KSS region managed to reduce admissions by a combined 190 patients fewer than baseline forecasts, which would account to a non-cash releasing saving in the region of just over half a million pounds based on the average cost of heart failure admissions in those specific hospitals.



The top performing Trusts LOS reduced by just over half a day equating to potential spare capacity of 452 bed days.

The three Trusts that saw the biggest improvements in mortality saved proportionally 35 more lives combined against baseline.



Measuring outcomes is a challenge to undertake reliably due to coding inconsistencies.

Localised aggregated data is used to provide correlational results as outcomes cannot be tracked at patient level. Aggregated data is however a useful proxy measure in being able to show a relationship to the process measures.

To ensure effective change monitoring much care is also taken to ensure the base-lining is applied accurately based on 3 year historic averages and trends, as well as being localised to each trust.

The prevalence of heart failure continues to grow nationally of the rate of between 3-6% per year. This appears to be echoed within the KSS region, evidenced by the increase in heart failure admissions. Consequently it is likely that care bundles have slowed the rate of increase expected and although the base-lining takes this into account, it is probably not introducing it as quickly as the increase is taking place in reality.

# AHSN quality improvement expertise (2)

The ELC began life as a local initiative and was spread nationally through the AHSN Network

## The AHSN Network

### Emergency laparotomy (EL)

- Major surgical procedure
- 30,000 to 50,000 performed UK p.a.
- 15% of patients die <30 days of surgery
- >25% of patients in hospital >20 days
- Costing to NHS >£200m p.a.

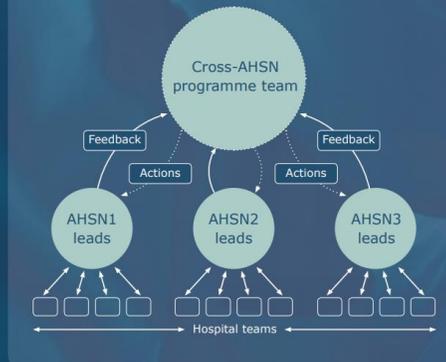
### Methodology

- Spread EL Pathway Quality Improvement Care bundle
- Build a culture of collaboration across EDs, radiology, acute admission units, theatres, anaesthetics and intensive care
- Embed QI skills
- Share data, analysis and learning
- Build communities of practice

### Emergency Laparotomy Collaborative (ELC) scale and outcomes

- KSS, Wessex and West of England AHSNs
- 28 hospitals, 24 trusts
- Length of stay reduced by 1.3 days
- Crude in-hospital 30-day mortality rate reduced by 11%
- £ return on investment 4.5:1
- Behaviour change
- Improved standards of care and patient outcomes

### Operating model for spread and adoption of care model



### The ELC journey



### Length of stay reduction



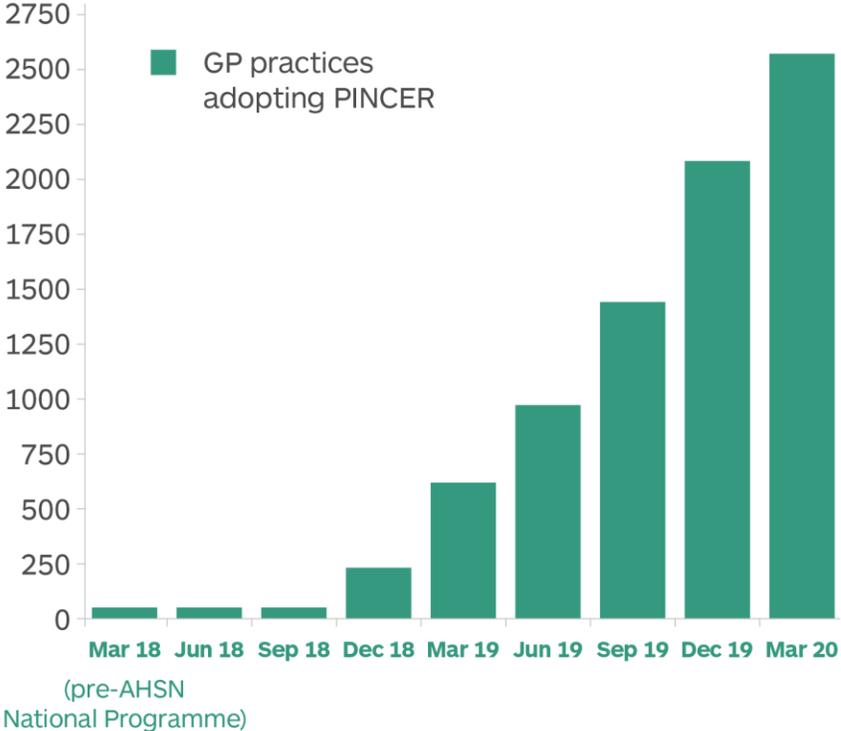
### For more information

- Peter Carpenter, Programme Director, KSS AHSN [pcarpenter@nhs.net](mailto:pcarpenter@nhs.net)
- Jo Wookey, Senior Programme Manager, KSS AHSN [jwookey@nhs.net](mailto:jwookey@nhs.net)
- Website: [tinyurl.com/ycmanv32](http://tinyurl.com/ycmanv32)

# AHSN quality improvement expertise (3)

PINCER was a national AHSN Network programme

## PINCER



**28%**  
of GP Practices in England have adopted PINCER

Increased from **50 to 2,571** GP practices since April 2018

**13,387** fewer patients now at risk from clinically significant medication errors

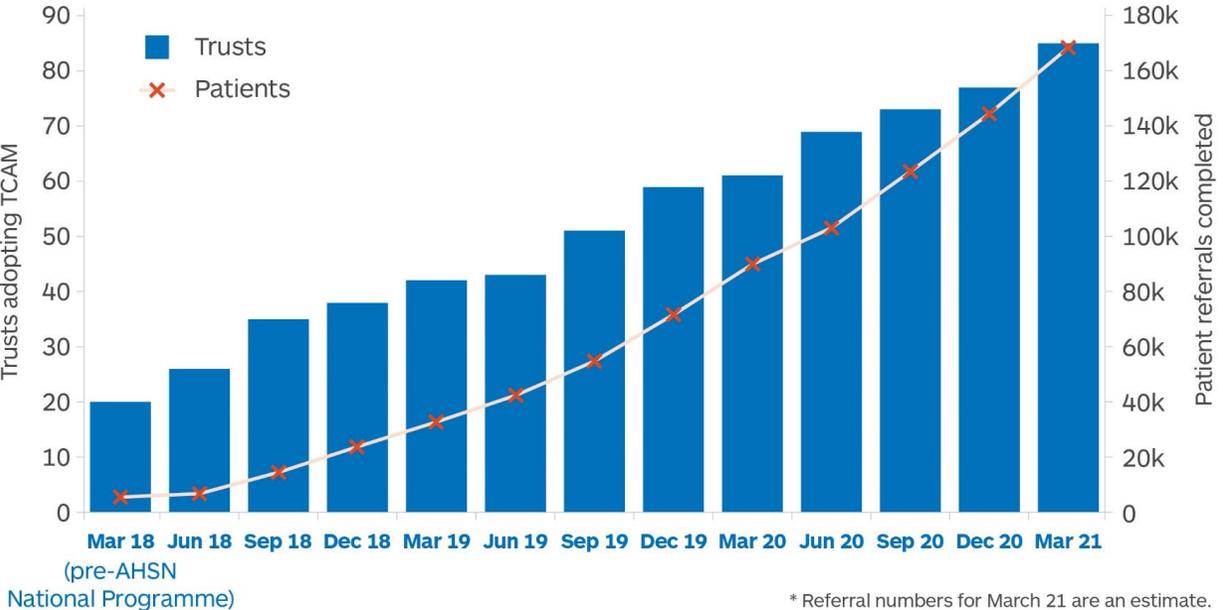
GP practices adopting PINCER increased **2.6x** in 2019/20

# AHSN quality improvement expertise (4)

TCAM is a national AHSN Network programme

## Transfers of Care Around Medicines (TCAM)

Help for patients who need extra support with prescribed medicines when they leave hospital



Spread from **20 to 85** acute trusts

**168,267** patients benefitted since April 2018\*

**78,346** patients benefitted since April 2020\*

**61%** acute trusts adopted

\* Referral numbers for March 21 are an estimate.



- Need articulation.
- To have the greatest relevance, and create pull the needs of people living with the problem being considered (those affected, those providing interventions and care) need to be understood and presented with as much granularity as possible.
- No matter how much sincere intention, and how much historic experience this can't be done remotely from the 'front line'...



# Leach Court (Brighton)



**Kent Surrey Sussex  
Academic Health Science  
Network**

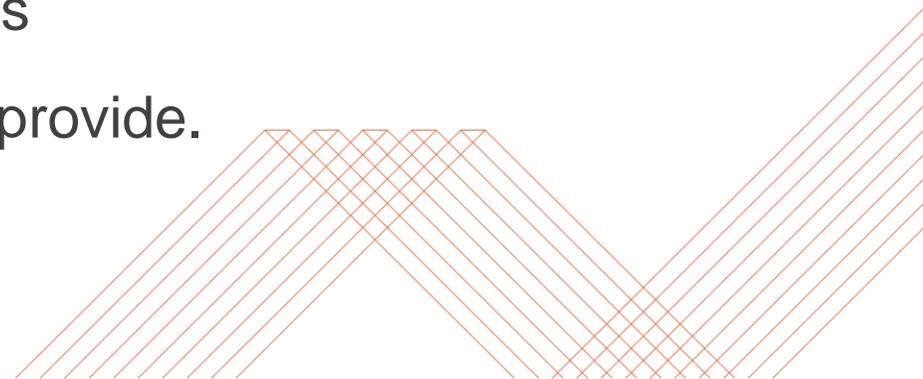


**NHS**  
**Brighton and Hove  
Clinical Commissioning Group**

# Case study 1: respiratory out-patients

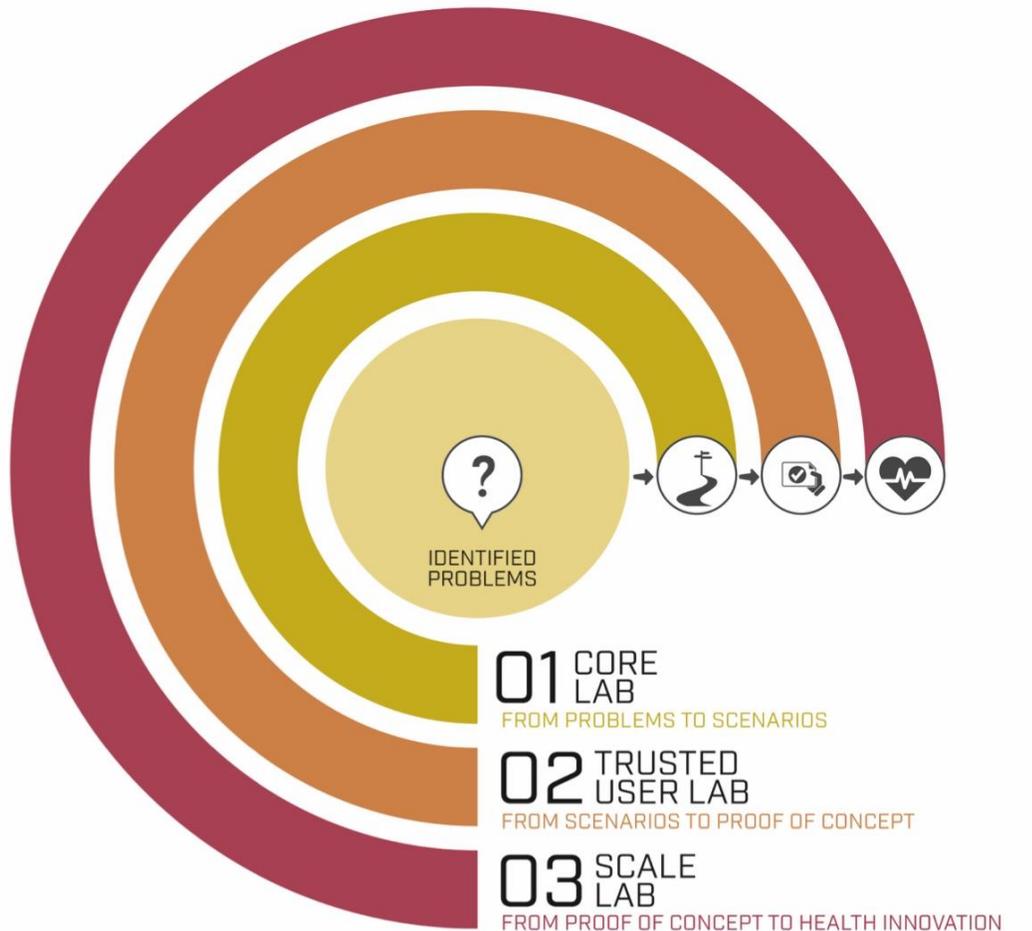


- Well performing service, high patient recommendation scores.
- No concerns.
- 20+ service users (patients and carers), Darzi fellow, respiratory consultant, Trust Dir. Corporate Affairs. A community...
  
- Insights that emerged
- Wanted less talking at
- Wanted more of consultation to focus on partner/ needs
- Wanted more peer support – set up a on line group to provide.



# KSS AHSN / Public Intelligence

## User-driven health innovation methodology



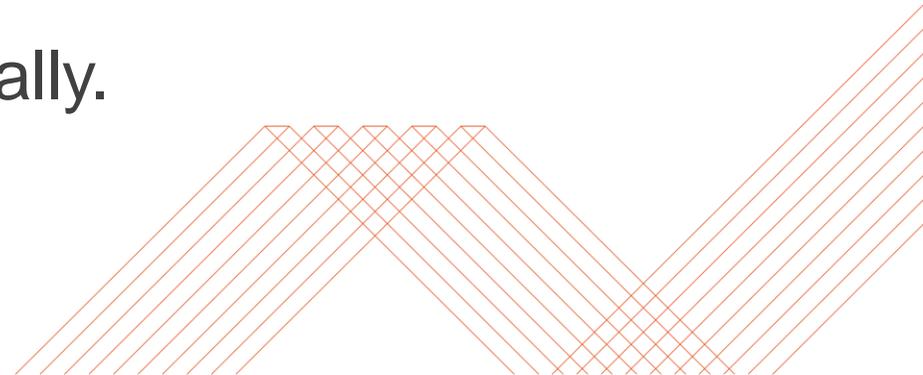
In each case, a **living lab** is a **non-physical arena for the development of and experimentation with new health innovation solutions.**

Physical meetings will take place between the different users of each lab, but the lab as such is a framework for the innovation work.

PUBLIC INTELLIGENCE



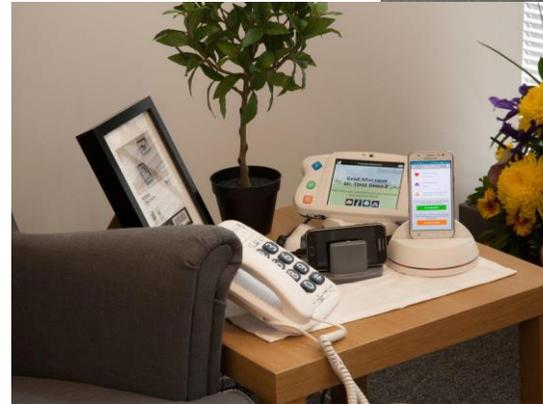
- Hypothesis – people with dementia can be kept at home safely if common problems causing admission are spotted early and managed aggressively.
- ‘Trusted users’ recruited to help assess technology – rejected much.
- The technology (acceptable to) chosen by the users performed well and had confidence of the project.
- Main benefit may be carer confidence and support to keep their loved one at home.
- Commercial solution now being offered nationally.



# TIHM for Dementia

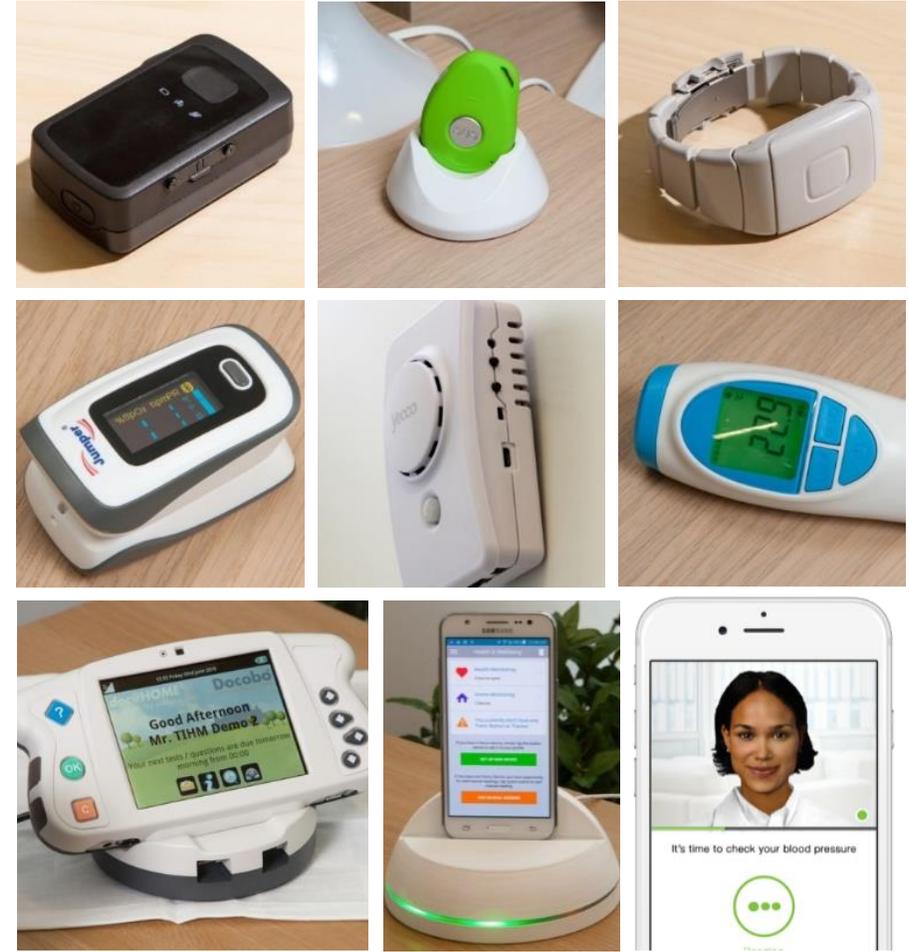
## Living Labs at University of Surrey

- Simulate a home environment
  - Test device functionality, deployments and integration
  - Simulate patient monitoring
  - Test machine learning algorithms with training data
    - Clinical alerts including UTI, Agitation, Weight & Blood pressure
  - Staff training (SAPB, Alzheimer's society)
  - Public demonstrations
    - Open days (Carers, PWD, Researchers, Council, Companies, Government officials)
- ... plus 10 'Trusted Users' providing feedback on needs and testing new technologies in their own homes**



# Case Study 1: TIHM for Dementia (Test Bed 1)

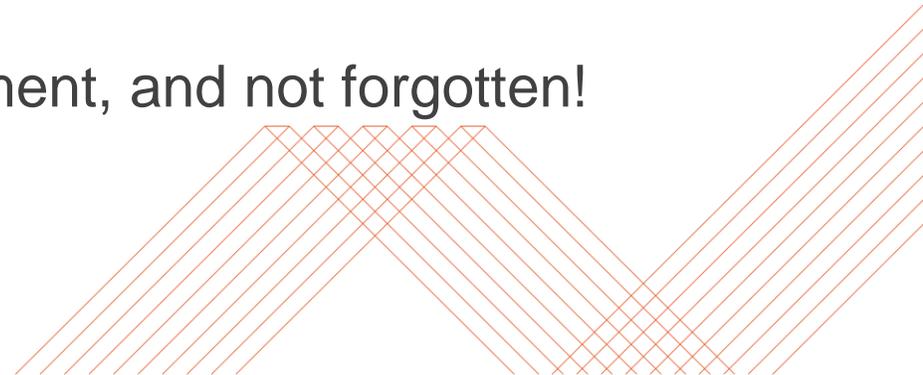
- Technological devices such as sensors, apps and trackers installed in people's homes
- Testing remote monitoring of health and wellbeing using data combinations gathered via Internet of Things
- Evaluation of results and share health technology learning to support other long term conditions



# Take home messages for implementation from KSS perspective



- ARCs live and die on implementation and impact, not purely on discovery.
- Implementation/ spread of the new has always been difficult (although COVID interesting in this respect).
- Involving people as a community of experience gives greater granularity to the question, and creates interest and pull from the front line.
- This is not a one off but an ongoing relationship with the public, professional groups and commissioners. The ARC is their ARC.
- Pull from people and the system will see quicker and better implementation than push alone.
- Measurement must be designed in, not left to last moment, and not forgotten!



# WHAT

**Improved  
research and  
innovation**

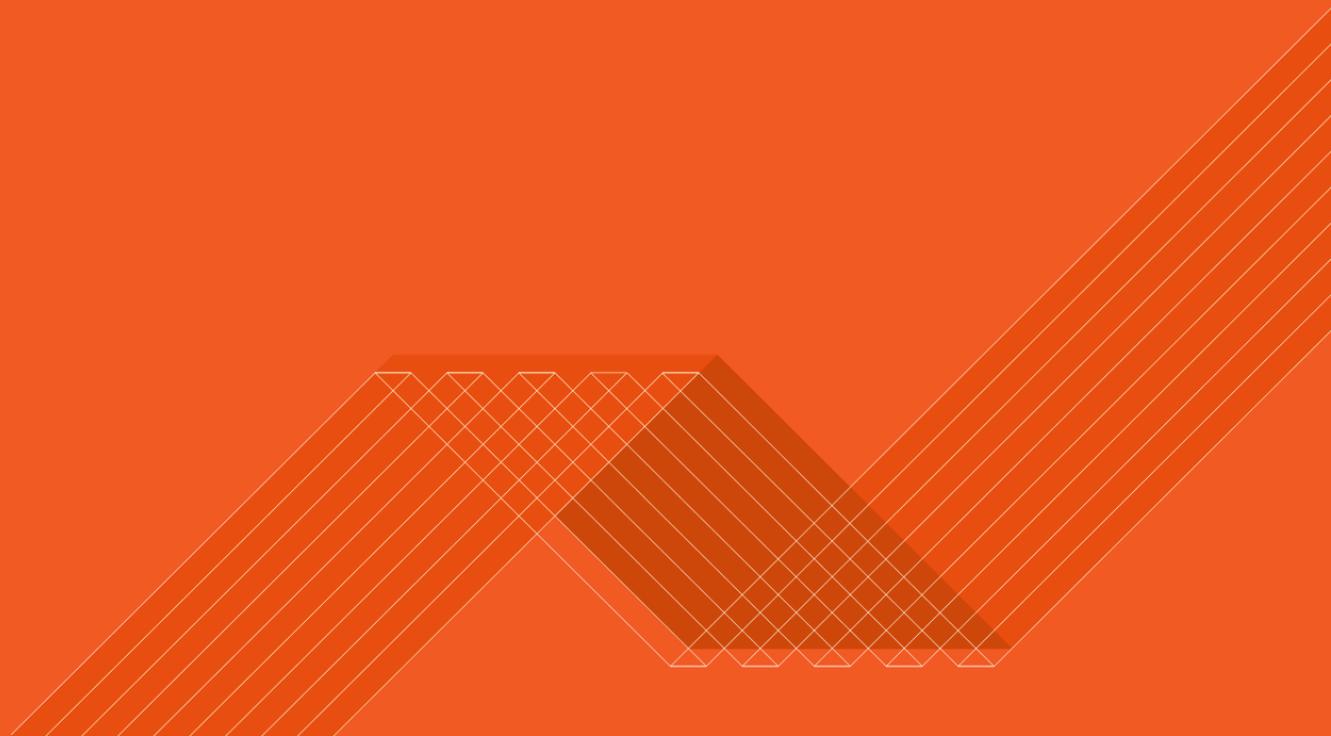
**Thriving  
co-design**



**Strong and  
successful  
ARaC**

**More public  
benefit**

# Q&A





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# Thank you

Des Holden

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